

AGENDA

ECONOMIC DEVELOPMENT AUTHORITY | THURSDAY, MARCH 10TH| | 8:00 AM |

COUNTY ADMINISTRATION BUILDING @ BOARD OF SUPERVISORS MEETING ROOM 107 KENT STREET WINCHESTER, VA

- 1. Call to Order
- 2. Approval of Minutes February 3rd | ACTION
- 3. Treasurer's Report | | ACTION
- 4. Target Business Study | | ACTION
 - Process on identifying target business sectors will be briefed
- 5. Joint Meeting with Board of Supervisors Preparation | DISCUSSION
 - Discussion of possible topics/agenda for annual meeting with the Frederick County Board of Supervisors
- 6. FredCo Eats: Restaurant Week | INFORMATION
 - Staff presentation on results from first restaurant week initiative that celebrated Frederick County's local restaurants and promote this sector
- 7. Closed Session in accordance with Section 2.2-3711(A)(5) for the discussion concerning a prospective business or industry where no previous announcement has been made of the business or industry's interest in locating its facilities in the community."
- 8. Such other business as may come before this Authority



MINUTES ECONOMIC DEVELOPMENT AUTHORITY | THURSDAY, FEBRUARY 3, 2022 |

A meeting of the Frederick County Economic Development Authority was held on Thursday, February 3, 2022, at 8:00 A.M. in the County Administration Building, Board of Supervisors Room, 107 North Kent Street, Winchester, Virginia.

PRESENT: Judy McCann-Slaughter, Doug Rinker, Susan Brooks, Heather McKay, and Bryan Fairbanks.

STAFF: Patrick Barker, Shayla Rickard, Wendy May, and Donna McIlwee, Frederick County Economic Development Authority; Jay Tibbs, Deputy County Administrator; and Michael Bryan, Attorney

MEETING CALLED TO ORDER: Chairman Rinker called the meeting to order at 8:00 a.m.

APPROVAL OF MINUTES

The minutes from the January 6, 2022, meeting were presented.

On motion of Ms. McCann-Slaughter, seconded by Ms. Brooks, the minutes were approved by the following recorded vote:

J. Stanley Crockett	Absent
Susan Brooks	Aye
Bryan Fairbanks	Aye
Heather McKay	Aye
Doug Rinker	Aye
Judy McCann-Slaughter	Aye
Rick Till	Absent

TREASURER'S REPORT

Mr. Barker submitted the following report:

Checking Account - Bank of Clarke County as of December 31, 2021 - \$2908.56 Savings Account - Scott & Stringfellow as of December 31, 2021 - \$1,465,770.11

Ms. McCann-Slaughter asked if different investment options for the Scott & Stringfellow account had been explored so that a higher interest rate could be earned. Mr. Tibbs responded that he had spoken to an investment advisor at Truist

and other options depend on how much risk clients are willing to take. He agreed to explore more investment options.

On motion of Ms. McCann-Slaughter, seconded by Mr. Fairbanks, the Treasurer's Report was approved by the following recorded vote:

J. Stanley Crockett	Absent
Susan Brooks	Aye
Bryan Fairbanks	Aye
Heather McKay	Aye
Doug Rinker	Aye
Judy McCann-Slaughter	Aye
Rick Till	Absent

TARGET BUSINESS STUDY

Mr. Barker explained that staff has now moved into the industry drivers and project needs steps of this study. As a reminder, the effort's end-goal is to quantitively and qualitatively identify the County's best fits relative to traded-sector industries, being those industries that would most benefit from Frederick County's assets and would be willing to expand and/or relocate to the area. In addition, this analysis will identify those industries that bring value to Frederick County in the form of investment, jobs, payroll and local purchasing.

Next steps involved acquiring background information for the further filtering of the identified sectors. First, industry drivers and location criteria were determined. Next, prototype project needs and specifications were developed. Then, benchmark locations for Frederick County were identified. Results from those steps for the EDA's review and comment were presented as shown below:

Overall, the primary selection factors (industry drivers) are as follows:

- Quality, availability, and cost of target workforce
- Proximity to key customers and suppliers
- Availability of target real-estate solution (size, cost, control, water/sewer/rail
- connectivity, etc.)
- Tax and regulatory climate
- Transportation infrastructure
- Operating costs (electricity, insurance, workers comp, etc.)
- Quality-of-life factors (public K-12 options, regional amenities, crime rate, etc.)
- Accurate and thorough RFI, RFP, and proposal requests

Staff will note the priority of selection factors varies from sector to sector; however, quality and availability of workforce is almost always one of the top three considerations.

The following lists some secondary selection factors (industry drivers):

- Availability and quality of customized recruitment and training solutions
- Customized (discretionary) incentives
- By-right financial incentives
- Level of state-and-community support (e.g., fast-track permitting)
- Personal preferences of executives involved in decision process (e.g., affinity for a
- particular place)
- Strong business retention program to assist with corporate intelligence and after care
- Creative and innovative solutions to key project decision factors

What size of land? How many people will a company hire?? What is the capital investment? The answers to these questions will provide some guidance to understanding the impact of a project and thus their potential selection as a promising industry segment for Frederick County, VA. Information from Conway Analytics' database on corporate expansion projects will shed some light on some of these answers. Staff performed analysis of the Conway database with two key filters, only those corporate activities September 2019 to September 2021 and only NEW locations East of the Mississippi River.

Sector	Capital New Jobs		Acreage
	Investment		
Corporate Services	\$10.0*	244*	60.2*
Information Technology	\$159.8	22	65.0
Finance & Insurance	\$7.8	145	Insufficient data
BioScience	\$36.6	64	81.5*
Advanced Manufacturing \$46.0		71	131.0*
Food & Beverage	\$74.0	171	121.6

*NEW location Entire of United States

When deciding on site location, companies need to gauge regional/community advantages and disadvantages to determine the most competitive regions/communities for their operations. Frederick County, VA needs to understand its competitors (benchmark locations) in order to construct a strong value proposition. Through discussion with some key site consultants and individuals at the Virginia Economic Development Partnership, the following are generalized benchmark locations for Frederick County, VA.

- NY 81 Corridor
- PA 81 Corridor
- Hagerstown/Martinsburg
- North VA 81 Corridor
- Middle VA 81 Corridor
- South VA 81 Corridor
- Northern Virginia Region
- Richmond Region

- Columbus, OH
- Cincinnati, OH
- Greensboro I-74
- NC I-95
- NC I-73/74
- SC I-95

Ms. Brooks referenced a recent State of Commonwealth Report for Population Growth as a good tool for how to be more forward thinking.

Mr. Rinker stated that workforce needs are not always dependent on the economy.

Mr. Barker stated the study will continue with the next steps of gathering comparative data and benchmark with competing locations, identify key strengths (selling points), and identify weak points to be improved.

VIRGINIA BUSINESS READY SITES PROGRAM RESULTS

Mr. Barker reviewed results of site assessments for four business sites in Frederick County as performed by Draper Aden Associates, a licensed civil engineering firm. Those sites were the Winchester Regional Airport, the Milton Ray site, Stonewall Industrial Park, and the Payne property. Most all of the studied business sites were categorized as Tier 2 and a full report on each site was provided to the EDA Board. Staff will touch base with contacts for each property to confirm the items needed for progressing to the next tier do not exist. Any information discovered with be provided to Draper Aden. Staff was seeking any questions/comments on the report.

Ms. McCann-Slaughter asked if all sites needed the same items to be completed before they could progress just to the next tier. Mr. Barker will check with Draper Aden.

PROGRESS REPORT ON ACTIVITIES FROM JOINT MEETING

Mr. Barker gave the following update on the status of the planned activities which were presented and discussed at the January 13, 2021, joint meeting with the Board of Supervisors:

- Activity #1 | Partner with appropriate local and regional partners to create solutions for current and projected workforce needs
 - Implementation of Shenandoah Valley Talent Solutions Strategy (digital aspects website and resource showcase)

UPDATE | Site is complete enough for launch with temporary job portal complete. A social media campaign will commence once new Project Specialist has been properly onboarded and reviewed site and plan

- Assist the Workforce Initiative Board with project implementation
 - A workforce model for manufacturing, information technology, and construction similar to the existing career model focused on medical.
 - Enhanced community outreach/advocacy to parents, guardians, coaches, teachers, counselors

UPDATE | Workforce model activities paused until secure new chair and vice chair for Workforce Initiative Board. This should take place in 30 days.

- Activity #2 | Continue refinement of the business sites program o Loan Program is in place.
 - o Waiting to finalize a Business Ready Sites Loan Program Agreement with one or more of the characterized sites (Artillery Business Center & Carbaugh Business Center)
 - Commencement of Renaissance Drive is a key component for development of those sites.
 - o Complete additional site characterizations when additional sites matching the approved criteria come to market.

UPDATE | Characterizations of four additional sites completed.

Activity #3 | Cooperative marketing match program with agribusiness entities
 o Creation of a program where two or more agribusiness entities agree to market
 an event/activity together (i.e. peach/apple festival) as a result the EDA would
 provide a cash match and Lord Fairfax Small Business Development Center would
 provide assistance with the marketing plan.

UPDATE | Some visits to be scheduled shortly, but likely after a planned regional information and idea session for agribusinesses organized in partnership with Tourism Board, Clarke County and VA Tech Cooperative Extension.

- Activity #4 | Expansion of retention activities
 o Identify "gazelle" businesses to add to call team rotation and other retention
 activities. "Gazelles" are very fast-growing companies. These types of companies
 maintain consistent and rapid expansion of both employment and sales.
 - **UPDATE** | Existing Business Manager is commencing business retention visits and deciding best avenue to complete visits.

JOINT MEETING WITH FREDERICK COUNTY BOARD OF SUPERVISORS

Mr. Barker stated the 2014 MOU between the EDA and Board of Supervisors calls for an annual discussion and review of the Board of Supervisors' expectations for economic development. The last meeting was held on January 13, 2021. Like the last time, staff recommends

structuring an agenda for this year's joint meeting to provide an overview of core EDA functions and recent projects, then an update to planned activities from last year. He then presented the following recommended topics:

- General overview of EDA's mission
- Talent strategy implementation
- Targeted Business Analysis status update
- FredCo Eats
- Grocery store attraction status update
- Update to planned activities from last year

While much forward movement has been accomplished on the planned activities from last year's meeting, they require a long-term focus. Staff recommends these activities continue as the planned activities for the ensuing 12 months. Staff suggests adding an item that addresses any recommended actions to enhance Frederick County's competitive nature toward promising segments identified in the Targeted Business Analysis.

He stated staff is seeking EDA Board feedback on the proposed agenda and planned activities for the next 12 months.

Ms. McCann-Slaughter suggested a collaboration with Frederick Water be added.

EDA staff will coordinate with County Administration to secure a date for the joint meeting.

SUCH OTHER BUSINESS AS MAY COME BEFORE THIS AUTHORITY

Mr. Barker reviewed upcoming EDA events: Growing Your Agribusiness, February 25; The Widget Cup, April 7; Worlds of Work, April 21-22; Employer Expo, May 25.

Ms. Mays reported receiving good feedback from participants in the recent FredCo Eats event.

Mr. Barker stated there was no update to his contacts with grocery stores.

Due to a schedule conflict, the date for the March EDA meeting needs to be changed. All present agreed to reschedule it for March 10.

ADJOURN

There being no further business to come before this Authority, the meeting was adjourned at 8:50 a.m.



Doug Rinker	Jay Tibbs
Chairman	Secretary



DATE: March 7, 2022

TO: Board of Directors,

Frederick County Economic Development Authority

FROM: Patrick Barker, CEcD

Executive Director

CC: Jay Tibbs

Deputy County Administrator

RE: Target Industry Analysis Update | Steps 7 - 9

This month proceeds with steps 7, 8 and 9 in the Target Industry Analysis update. Staff is providing the results from these steps for the EDA's review and comment.

Step 7: Gather comparative data and benchmark with competing locations

At the February meeting, generalized competitors benchmark locations to Frederick County were provided and reviewed to assist in constructing a strong value proposition. Discussion with key site consultants and individuals at the Virginia Economic Development Partnership produced these generalized benchmark locations for Frederick County, VA.

- NY 81 Corridor
- PA 81 Corridor
- Hagerstown/Martinsburg
- North VA 81 Corridor
- Middle VA 81 Corridor
- South VA 81 Corridor
- Northern Virginia Region
- Richmond Region
- Columbus, OH
- Cincinnati, OH
- Greensboro I-74
- NC I-95
- NC I-73/74
- SC I-95

When deciding on site location, companies need to gauge regional/community advantages and disadvantages to determine the most competitive regions/community for their operations. Frederick County, VA needs to understand its competitors (benchmark locations) to construct a strong value proposition. Using readily available data on the MSA level (31 MSAs) and State (7) level from the Virginia Economic Development Partnership, key variables were evaluated between Frederick County and the benchmark locations and Virginia and the States of the benchmark locations. This evaluation produced some interesting positioning points for Frederick County and Virginia.

Workforce

- 7th largest change in population (MSA)
- 8th highest concentration of manufacturing employment as a percentage of total (MSA)
- 17th highest concentration of professional and service employment (MSA)
- 19th lowest percentage of private workers with union membership (MSA)

Education

- 25th in population with at least a high school degree (MSA)
- 20th in population with a bachelor's degree or higher (MSA)

Occupations

- 26th lowest hourly rate for software engineers (MSA)
- 14th in hourly rate for network system administrators (MSA)
- 9th highest hourly rate for customer service representatives (MSA)

Cost of Business

- 6th lowest Average Annual Cost Paid by Employers for Health Premiums for Family Coverage (State)
- 3rd highest Average Annual Cost of Employment-Based Health Premiums for Family Coverage (State)
- 7th lowest Unemployment Insurance Tax per Employee (State)
- 6th lowest Workers' Compensation Employer Insurance Costs Per \$100 of Payroll (State)
- 3rd highest State and Local Taxes per Capita (State)
- Highest Average Industrial Electric Rate (State)
- 6th lowest Average Price of Natural Gas Delivered to Industrial Consumers (State)



Step 8 and 9: Identify key strengths and improvement points

A community like Frederick County must clearly identify and understand its positive attributes to that sector and, conversely, areas for improvement. These factors will weigh heavily in the realistic potential for locations of an identified sector. The step will use the previously identified industry drivers and location criteria in step 4 to guide the discussion.

Corporate Services

Selling Point	Improvement Needed				
Workforce Development	Talent				
Infrastructure & connectivity	Sites and buildings				
Cost of doing business					
Quality of Life					
Stability & Risk					
Regulatory environment					
Environmental and social sustainability					

Given the current labor situation, talent is listed as an area needing improvement. In addition, labor availability analysis completed using JobsEQ revealed high to moderate results with Potential Candidates per Opening (Please see attached). Sites and buildings need attention as only a few sites match the identified acreage (60 acres) using Conway Analytics' database on corporate expansion projects for corporate services (Please see attached on current property listings). For most corporate services, Frederick County possesses the necessary infrastructure and connectivity though projects with large demands of electric and wastewater may strain this point. Virginia and Frederick County, while having some notable regulatory issues, are widely considered business friendly. Virginia generally ranks high on environmental and social sustainability surveys. These surveys usually include the number of LEED-certified buildings, brownfield redevelopment funding and companies' corporate social responsibility profiles (please see attached ranking).

Information Technology

Selling Point	Improvement Needed
Workforce Development	Market & cluster presence
Cost of doing business	Talent
Quality of Life	Infrastructure & connectivity
Stability & Risk	Sites and buildings
Regulatory environment	
Environmental and social sustainability	

Given the current labor situation, talent is listed as an area needing improvement. In addition, labor availability analysis completed using JobsEQ revealed high to moderate results with Potential Candidates per Opening (Please see attached). There does exist a modest industry cluster in a 45-mile radius with Computer Systems Design and Related Services operations (LQ - 0.75) and Data Processing, Hosting, and Related Services employers (LQ - 0.68). However, Frederick County's industry cluster is vastly different. As such, it needs to focus on adding bulk to this cluster as there is currently minimum industry cluster. Sites and buildings need attention as only a few sites match the identified acreage (65 acres) using Conway Analytics' database on corporate expansion projects for information services (please see attached on current property listings). Currently, most projects may be challenged to acquire the necessary infrastructure (electric) and connectivity. Previous comments on regulatory and environment/sustainability apply for this sector.

Finance & Insurance

Selling Point	Improvement Needed
Workforce Development	Talent
Infrastructure & connectivity	Sites and buildings
Cost of doing business	
Market and cluster presence	
Quality of life	
Stability and risk	
Regulatory environment	
Environmental and social sustainability	

Given the current labor situation, talent is listed as an area of needing improvement. In addition, labor availability analysis completed using JobsEQ revealed high to moderate results with Potential Candidates per Opening (please see attached). Sites and buildings need attention as only a few moderate to large sites are available. (please see attached on current property listings). For most finance and insurance projects, Frederick County possesses the necessary infrastructure and connectivity though projects with large demands of electric and wastewater may strain this point. Previous comments on regulatory and environment/sustainability apply for this sector.

BioScience

Selling Point	Improvement Needed
Workforce Development	Market and cluster presence
Infrastructure & connectivity	Talent
Cost of doing business	Sites and buildings
Quality of life	
Stability and risk	
Regulatory environment	
Environmental and social sustainability	

Given the current labor situation, talent is listed as an area needing improvement. In addition, labor availability analysis completed using JobsEQ revealed high to moderate results with Potential Candidates per Opening (please see attached). There does exist a modest industry cluster in a 45-mile radius Pharmaceutical and Medicine Manufacturing (LQ - 0.76). Frederick County's depth in this industry cluster is less than a handful of companies. As such, it needs to focus on adding bulk to this cluster as there is currently minimum industry cluster. Sites and buildings need attention as only a few sites match the identified acreage (81 acres) using Conway Analytics' database on corporate expansion projects for biosciences (please see attached on current property listings). For most bioscience projects, Frederick County possesses the necessary infrastructure and connectivity though projects with large demands of electric and wastewater may strain this point. Previous comments on regulatory and environment/sustainability apply for this sector.

Advanced Manufacturing

Selling Point	Improvement Needed
Workforce Development	Talent
Market and cluster presence	Sites and buildings
Infrastructure & connectivity	
Cost of doing business	
Quality of life	
Stability and risk	
Regulatory environment	

Given the current labor situation, talent is listed as an area needing improvement. In additional, labor availability analysis completed using JobsEQ revealed high to moderate results with Potential Candidates per Opening (please see attached). Sites and buildings need attention as only a few sites match the identified acreage (131 acres) using Conway Analytics' database on corporate expansion projects for advanced manufacturing (please see attached on

current property listings). For most advanced manufacturing projects, Frederick County possesses the necessary infrastructure and connectivity though projects with large demands of electric and wastewater may strain this point. Previous comments on regulatory and environment/sustainability apply for this sector.

Food & Beverage

Selling Point	Improvement Needed
Workforce Development	Talent
Market and cluster presence	Sites and buildings
Infrastructure & connectivity	
Cost of doing business	
Quality of life	
Stability and risk	
Regulatory environment	

Given the current labor situation, talent is listed as an area needing improvement. In addition, labor availability analysis completed using JobsEQ revealed high to moderate results with Potential Candidates per Opening (please see attached). Sites and buildings need attention as only a few sites matching the identified acreage (121 acres) using Conway Analytics' database on corporate expansion projects for food and beverage operations (please see attached on current property listings). For most food and beverage operations, Frederick County possesses the necessary infrastructure and connectivity though projects with large demands of electric and wastewater may strain this point. Previous comments on regulatory and environment/sustainability apply for this sector.

Frederick County, Virginia, NAICS 5416 - Management, Scientific, and Technical Consulting Services (176 Workers)

		New	Empl (Place of		Dogional	National			Potential
soc	Title	Employer Demand	Residence) ¹	Unempl ¹	Regional Avg Wage ²	Avg Wage ²	Empl Extended	Unempl Extended	Candidates per Opening
13-1111	Management Analysts	30		7	\$89,800	\$97,600	713	21	
	Personal Service Managers, All Other;								
	Entertainment and Recreation Managers, Except								
11-9198	Gambling; and Managers, All Other	10	284	5	\$124,500	\$124,000	996	25	29
	Market Research Analysts and Marketing								
13-1161	Specialists	9	124	3	\$54,300	\$74,000	508	14	14
11-1021	General and Operations Managers	8	556	18	\$112,000	\$125,700	1,719	51	72
	Project Management Specialists and Business								
13-1198	Operations Specialists, All Other	7	328	5	\$77,900	\$84,300	342	8	48
43-4051	Customer Service Representatives	6	675	38	\$37,300	\$38,500	955	52	119
	Sales Representatives of Services, Except								
	Advertising, Insurance, Financial Services, and								
41-3091	Travel	6	198	9	\$67,700	\$70,500	0	0	34
43-9061	Office Clerks, General	5	758	39	\$31,100	\$37,800	1,011	39	159
	Software Developers and Software Quality								
15-1256	Assurance Analysts and Testers	5	276	5	\$105,500	\$114,300	431	7	56
13-2011	Accountants and Auditors	4	313	7	\$86,100	\$81,700	235	5	80
	Secretaries and Administrative Assistants, Except								
43-6014	Legal, Medical, and Executive	4	395	12	\$40,200	\$40,400	1,068	53	102
43-3031	Bookkeeping, Accounting, and Auditing Clerks	3	436	13	\$41,700	\$44,100	539	22	150
	Environmental Scientists and Specialists,								
19-2041	Including Health	3	5	0	\$72,600	\$80,100	89	2	2
13-1071	Human Resources Specialists	3	177	7	\$71,600	\$69,400	707	17	61
11-1011	Chief Executives	2	66	1	\$237,900	\$197,800	241	3	34
11-3021	Computer and Information Systems Managers	2	72	1	\$135,700	\$161,700	291	5	37
15-1299	Computer Occupations, All Other	2	87	2	\$98,500	\$96,700	868	17	45
15-1211	Computer Systems Analysts	2	111	2	\$92,900	\$99,000	585	10	56
15-1232	Computer User Support Specialists	2	126	3	\$59,000	\$57,000	124	6	65
	Executive Secretaries and Executive								
43-6011	Administrative Assistants	2	112	2	\$51,800	\$65,200	1,363	42	57

		New	Empl (Place of		Regional	National	Emanl	Unamal	Potential Candidates
soc	Title	Employer Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Empl Extended	Unempl Extended	per Opening
	Financial and Investment Analysts, Financial Risk								
13-2098	Specialists, and Financial Specialists, All Other	2	107	2	\$80,900	\$96,600	1,435	35	55
11-3031	Financial Managers	2	163	3	\$128,200	\$151,500	548	11	83
	First-Line Supervisors of Office and								
43-1011	Administrative Support Workers	2	414	9	\$56,200	\$62,000	628	34	211
13-1081	Logisticians	2	73	1	\$70,000	\$79,800	449	9	37
11-2021	Marketing Managers	2	26	1	\$129,000	\$154,500	879	22	13
11-9041	Architectural and Engineering Managers	1	24	0	\$135,400	\$158,100	220	4	25
27-1011	Art Directors	1	5	0	\$92,600	\$114,500	53	3	5
43-3011	Bill and Account Collectors	1	77	4	\$41,300	\$40,600	3,015	148	81
43-3021	Billing and Posting Clerks	1	134	5	\$37,500	\$41,600	842	31	138
43-5011	Cargo and Freight Agents	1	29	2	\$43,200	\$47,200	884	45	31
17-2051	Civil Engineers	1	70	1	\$90,100	\$95,400	97	2	71
	Compensation, Benefits, and Job Analysis								
13-1141	Specialists	1	7	0	\$68,700	\$72,600	207	5	7
13-1041	Compliance Officers	1	77	1	\$77,000	\$75,600	604	19	79
15-1241	Computer Network Architects	1	33	0	\$116,400	\$119,200	663	11	33
15-1231	Computer Network Support Specialists	1	45	1	\$56,800	\$71,000	0	0	46
15-1251	Computer Programmers	1	17	0	\$104,100	\$95,600	241	5	17
43-9021	Data Entry Keyers	1	49	2	\$33,000	\$35,900	38	2	51
	Data Scientists and Mathematical Science								
15-2098	Occupations, All Other	1	6	0	\$101,600	\$103,900	0	0	6
15-1245	Database Administrators and Architects	1	24	0	\$109,300	\$101,100	672	11	24
41-9011	Demonstrators and Product Promoters	1	42	10	\$35,700	\$37,100	37	4	52
17-2081	Environmental Engineers	1	5	0	\$89,200	\$96,900	97	1	5
	Environmental Science and Protection								
19-4042	Technicians, Including Health	1	3	0	\$46,300	\$51,000	50	2	3
11-3013	Facilities Managers	1	73	2	\$92,000	\$108,100	1,272	30	74
	First-Line Supervisors of Non-Retail Sales								
41-1012	Workers	1	100	2	\$89,100	\$90,100	636	19	101

23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	tial
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27-1024 Graphic Designers 1 39 2 \$44,700 \$58,400 6 0 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 11-3121 Human Resources Managers 1 26 1 \$127,700 \$134,600 1,491 33 53-7051 Industrial Truck and Tractor Operators 1 418 25 \$36,400 \$39,200 1,678 100 15-1212 Information Security Analysts 1 60 0 \$116,100 \$107,600 679 12 Inspectors, Testers, Sorters, Samplers, and 1 203 10 \$44,300 \$44,600 665 40 Laborers and Freight, Stock, and Material 1 203 10 \$44,300 \$44,600 665 40 23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 43 1	
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15-1212 Information Security Analysts 1 60 0 \$116,100 \$107,600 679 12 Inspectors, Testers, Sorters, Samplers, and 51-9061 Weighers 1 203 10 \$44,300 \$44,600 665 40 Laborers and Freight, Stock, and Material 53-7062 Movers, Hand 1 936 66 \$31,000 \$33,700 3 0 1 23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	26
Inspectors, Testers, Sorters, Samplers, and 51-9061 Weighers 1 203 10 \$44,300 \$44,600 665 40 Laborers and Freight, Stock, and Material 53-7062 Movers, Hand 1 936 66 \$31,000 \$33,700 3 0 1 23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	444
51-9061 Weighers 1 203 10 \$44,300 \$44,600 665 40 Laborers and Freight, Stock, and Material 53-7062 Movers, Hand 1 936 66 \$31,000 \$33,700 3 0 1 23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	61
Laborers and Freight, Stock, and Material 53-7062 Movers, Hand 1 936 66 \$31,000 \$33,700 3 0 1 23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	
53-7062 Movers, Hand 1 936 66 \$31,000 \$33,700 3 0 1 23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	213
23-1011 Lawyers 1 135 1 \$101,300 \$148,900 11 0 49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	
49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	1,002
17-2141 Mechanical Engineers 1 43 1 \$91,900 \$95,600 108 2	136
	442
	44
Medical Dosimetrists, Medical Records	
Specialists, and Health Technologists and	
29-2098 Technicians, All Other 1 95 2 \$42,800 \$48,300 4,096 194	97
13-1121 Meeting, Convention, and Event Planners 1 7 1 \$52,800 \$55,900 46 0	8
27-1026 Merchandise Displayers and Window Trimmers 1 53 3 \$36,800 \$34,600 21 2	56
15-1244 Network and Computer Systems Administrators 1 102 1 \$85,400 \$89,500 44 1	104
19-5011 Occupational Health and Safety Specialists 1 17 0 \$70,400 \$78,100 341 4	18
15-2031 Operations Research Analysts 1 25 0 \$90,100 \$92,300 4 0	25
43-5061 Production, Planning, and Expediting Clerks 1 116 4 \$45,100 \$52,000 336 10	119
27-3031 Public Relations Specialists 1 35 0 \$61,300 \$71,900 413 14	35
Purchasing Agents, Except Wholesale, Retail, and	
13-1023 Farm Products 1 88 2 \$74,200 \$72,400 291 6	91
43-4171 Receptionists and Information Clerks 1 324 20 \$29,200 \$32,400 784 45	344
29-1141 Registered Nurses 1 732 10 \$72,900 \$80,000 1,377 59	742
11-2022 Sales Managers 1 52 1 \$155,700 \$147,600 354 7	53

soc	Title	New Employer Demand	Empl (Place of Residence) ¹	Unempl ¹	Regional Avg Wage ²	National Avg Wage ²	Empl Extended	Unempl Extended	Potential Candidates per Opening
	Sales Representatives, Wholesale and								
	Manufacturing, Except Technical and Scientific								
41-4012	Products	1	255	8	\$68,800	\$73,500	26	1	263
41-4011	Sales Representatives, Wholesale and Manufacturing, Technical and Scientific Products	1	34	1	\$76,700	\$99,700	326	10	35
43-5071	Shipping, Receiving, and Inventory Clerks	1		16		\$37,200	1,887	108	
15-2041	Statisticians	1	3	0		\$97,200	32	0	3
53-7065	Stockers and Order Fillers	1	981	57	\$30,100	\$31,000	4,216	439	1,039
27-3042	Technical Writers	1	3	0	\$63,100	\$78,600	20	1	3
13-1151	Training and Development Specialists	1	98	3	\$76,700	\$67,400	588	18	102
15-1257	Web Developers and Digital Interface Designers	1	16	0	\$81,200	\$85,500	8	0	16
27-3043	Writers and Authors	1	10	0	\$63,800	\$78,700	152	5	11
	Total Annual Payroll				\$14,174,000	\$15,284,000			
		176			\$80,534				

Source: JobsEQ®

1. Occupation employment and unemployment are place-of-residence data--that is, referring to workers who reside in the named locality.

2. Occupation wages are as of 2020 and represent the average for all Covered Employment

Data as of 2021Q1 unless noted otherwise

Note: Figures may not sum due to rounding.

Exported on: Thursday, September 30, 2021 4:49 PM

Frederick County, Virginia, NAICS 5182 - Data Processing, Hosting, and Related Services (107 Workers)

		New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
SOC	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
	Software Developers and Software Quality								
15-1256	Assurance Analysts and Testers	16	276	5	\$105,500	\$114,300	431	7	18
15-1232	Computer User Support Specialists	7	126	3	\$59,000	\$57,000	124	6	19
43-4051	Customer Service Representatives	7	675	38	\$37,300	\$38,500	955	52	102
	Sales Representatives of Services, Except								
	Advertising, Insurance, Financial Services, and								
41-3091	Travel	5	198	9	\$67,700	\$70,500	0	0	41
11-3021	Computer and Information Systems Managers	4	72	1	\$135,700	\$161,700	291	5	18
15-1299	Computer Occupations, All Other	4	87	2	\$98,500	\$96,700	868	17	22
15-1211	Computer Systems Analysts	4	111	2	\$92,900	\$99,000	585	10	28
43-9021	Data Entry Keyers	3	49	2	\$33,000	\$35,900	38	2	17
11-1021	General and Operations Managers	3	556	18	\$112,000	\$125,700	1,719	51	191
	Market Research Analysts and Marketing								
13-1161	Specialists	3	124	3	\$54,300	\$74,000	508	14	42
15-1244	Network and Computer Systems Administrators	3	102	1	\$85,400	\$89,500	44	1	35
	Project Management Specialists and Business								
13-1198	Operations Specialists, All Other	3	328	5	\$77,900	\$84,300	342	8	111
13-2011	Accountants and Auditors	2	313	7	\$86,100	\$81,700	235	5	160
15-1241	Computer Network Architects	2	33	0	\$116,400	\$119,200	663	11	17
15-1231	Computer Network Support Specialists	2	45	1	\$56,800	\$71,000	0	0	23
15-1251	Computer Programmers	2	17	0	\$104,100	\$95,600	241	5	8
15-1245	Database Administrators and Architects	2	24	0	\$109,300	\$101,100	672	11	12
	First-Line Supervisors of Office and								
43-1011	Administrative Support Workers	2	414	9	\$56,200	\$62,000	628	34	211
15-1212	Information Security Analysts	2	60	0	\$116,100	\$107,600	679	12	30
13-1111	Management Analysts	2	250	7	\$89,800	\$97,600	713	21	129
11-2021	Marketing Managers	2	26	1	\$129,000	\$154,500	879	22	13
43-9061	Office Clerks, General	2	758	39	\$31,100	\$37,800	1,011	39	399

		New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
soc	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
	Personal Service Managers, All Other;								
	Entertainment and Recreation Managers, Except								
11-9198	Gambling; and Managers, All Other	2	284	5	\$124,500	\$124,000	996	25	144
15-1257	Web Developers and Digital Interface Designers	2	16	0	\$81,200	\$85,500	8	0	8
43-3021	Billing and Posting Clerks	1	134	5	\$37,500	\$41,600	842	31	138
43-3031	Bookkeeping, Accounting, and Auditing Clerks	1	436	13	\$41,700	\$44,100	539	22	449
11-1011	Chief Executives	1	66	1	\$237,900	\$197,800	241	3	67
13-1041	Compliance Officers	1	77	1	\$77,000	\$75,600	604	19	79
17-2061	Computer Hardware Engineers	1	3	0	\$115,800	\$126,100	145	3	3
	Executive Secretaries and Executive								
43-6011	Administrative Assistants	1	112	2	\$51,800	\$65,200	1,363	42	114
11-3013	Facilities Managers	1	73	2	\$92,000	\$108,100	1,272	30	74
12 2000	Financial and Investment Analysts, Financial Risk	4	407	2	¢00.000	†05 500	4 425	25	100
13-2098	Specialists, and Financial Specialists, All Other	1		2	\$80,900	\$96,600	1,435	35	109
11-3031	Financial Managers First-Line Supervisors of Non-Retail Sales	1	163	3	\$128,200	\$151,500	548	11	165
41-1012	Workers	1	100	2	\$89,100	\$90,100	636	19	101
11-3121	Human Resources Managers	1	26	1	\$127,700	\$134,600	1,491	33	26
13-1071	Human Resources Specialists	1	177	7	\$71,600	\$69,400	707	17	184
23-1011	Lawyers	1	135	1	\$101,300	\$148,900	11	0	136
	Mail Clerks and Mail Machine Operators, Except								
43-9051	Postal Service	1	49	2	\$27,700	\$33,700	1,044	61	51
43-9071	Office Machine Operators, Except Computer	1	19	1	\$33,500	\$36,600	5	0	20
15-2031	Operations Research Analysts	1	25	0	\$90,100	\$92,300	4	0	25
11-2022	Sales Managers	1	52	1	\$155,700	\$147,600	354	7	53
110111111111111111111111111111111111111	Sales Representatives, Wholesale and Manufacturing, Except Technical and Scientific								
41-4012	Products	1	255	8	\$68,800	\$73,500	26	1	263
		-			7	7.0,000		_	

SOC	Title	New Employer Demand	Empl (Place of Residence) ¹	Unempl ¹	Regional Avg Wage ²	National Avg Wage ²	Empl Extended	Unempl Extended	Potential Candidates per Opening
	Sales Representatives, Wholesale and								
41-4011	Manufacturing, Technical and Scientific Products	1	. 34	1	\$76,700	\$99,700	326	10	35
	Secretaries and Administrative Assistants, Except								
43-6014	Legal, Medical, and Executive	1	395	12	\$40,200	\$40,400	1,068	53	407
13-1151	Training and Development Specialists	1	98	3	\$76,700	\$67,400	588	18	102
	Total Annual Payroll				\$9,120,000	\$9,724,000			
		107			\$85,234				

Source: JobsEQ®

1. Occupation employment and unemployment are place-of-residence data--that is, referring to workers who reside in the named locality.

2. Occupation wages are as of 2020 and represent the average for all Covered Employment

Data as of 2021Q1 unless noted otherwise

Note: Figures may not sum due to rounding. Exported on: Friday, October 1, 2021 2:13 PM

Frederick County, Virginia, NAICS 3254 - Pharmaceutical and Medicine Manufacturing (140 Workers)

		New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
SOC	Title	Demand	Residence) ¹	$Unempl^1$	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
	Packaging and Filling Machine Operators and								
51-9111	Tenders	14	214	12	\$38,900	\$35,200	2,033	136	16
51-9011	Chemical Equipment Operators and Tenders	7	27	1	\$37,600	\$53,300	55	4	4
19-2031	Chemists	7	14	1	\$77,600	\$86,400	25	1	2
	Inspectors, Testers, Sorters, Samplers, and								
51-9061	Weighers	7	203	10	\$44,300	\$44,600	665	40	30
	First-Line Supervisors of Production and								
51-1011	Operating Workers	5	262	8	\$66,300	\$66,800	390	14	54
	Mixing and Blending Machine Setters,								
51-9023	Operators, and Tenders	5	67	3	\$40,900	\$41,000	253	13	14
11-9121	Natural Sciences Managers	5	9	0	\$146,600	\$154,900	492	9	2
19-1042	Medical Scientists, Except Epidemiologists	4	13	0	\$91,100	\$101,800	40	1	3
	Sales Representatives, Wholesale and								
41-4011	Manufacturing, Technical and Scientific Products	4	34	1	\$76,700	\$99,700	326	10	9
19-4031	Chemical Technicians	3	15	1	\$46,000	\$53,700	55	2	5
11-1021	General and Operations Managers	3	556	18	\$112,000	\$125,700	1,719	51	191
17-2112	Industrial Engineers	3	59	1	\$87,600	\$93,600	168	4	20
49-9041	Industrial Machinery Mechanics	3	190	4	\$52,800	\$57,400	869	39	65
11-3051	Industrial Production Managers	3	38	1	\$121,600	\$118,200	1,322	37	13
	Laborers and Freight, Stock, and Material								
53-7062	Movers, Hand	3		66	\$31,000	\$33,700	3	0	334
19-1021	Biochemists and Biophysicists	2	2	0	\$94,100	\$104,800	13	0	1
19-4021	Biological Technicians	2	42	2	\$44,200	\$49,500	63	2	22
13-1041	Compliance Officers	2	77	1	\$77,000	\$75,600	604	19	39
43-4051	Customer Service Representatives	2	675	38	\$37,300	\$38,500	955	52	357
	Extruding, Forming, Pressing, and Compacting								
51-9041	Machine Setters, Operators, and Tenders	2	32	1	\$37,500	\$38,400	881	47	16
	Industrial Engineering Technologists and								
17-3026	Technicians	2	36	1	\$54,900	\$59,900	0	0	18
49-9071	Maintenance and Repair Workers, General	2	423	19	\$41,300	\$43,800	142	3	221

		New	Empl (Place						Potential
		Employer	of	1	Regional	National	Empl	Unempl	Candidates
SOC	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
	Personal Service Managers, All Other;								
	Entertainment and Recreation Managers, Except								
11-9198	Gambling; and Managers, All Other	2		5	\$124,500	\$124,000	996	25	144
43-5061	Production, Planning, and Expediting Clerks	2	116	4	\$45,100	\$52,000	336	10	60
	Project Management Specialists and Business								
13-1198	Operations Specialists, All Other	2	328	5	\$77,900	\$84,300	342	8	167
	Separating, Filtering, Clarifying, Precipitating,								
	and Still Machine Setters, Operators, and								
51-9012	Tenders	2	36	1	\$44,500	\$46,800	289	13	19
43-5071	Shipping, Receiving, and Inventory Clerks	2	298	16	\$33,400	\$37,200	1,887	108	157
13-2011	Accountants and Auditors	1	313	7	\$86,100	\$81,700	235	5	320
11-9041	Architectural and Engineering Managers	1	. 24	0	\$135,400	\$158,100	220	4	
17-2031	Bioengineers and Biomedical Engineers	1	. 2	0	\$90,200	\$98,300	0	0	2
19-1029	Biological Scientists, All Other	1	. 1	0	\$80,900	\$89,900	37	1	2
43-3031	Bookkeeping, Accounting, and Auditing Clerks	1	. 436	13	\$41,700	\$44,100	539	22	449
51-8091	Chemical Plant and System Operators	1	. 8	0	\$64,000	\$65,500	107	5	8
11-3021	Computer and Information Systems Managers	1	. 72	1	\$135,700	\$161,700	291	5	73
15-1211	Computer Systems Analysts	1	111	2	\$92,900	\$99,000	585	10	113
17-2199	Engineers, All Other	1	. 21	0	\$98,200	\$107,100	943	17	21
	Executive Secretaries and Executive								
43-6011	Administrative Assistants	1	112	2	\$51,800	\$65,200	1,363	42	114
11-3013	Facilities Managers	1	. 73	2	\$92,000	\$108,100	1,272	30	74
	Financial and Investment Analysts, Financial Risk								
13-2098	Specialists, and Financial Specialists, All Other	1	107	2	\$80,900	\$96,600	1,435	35	109
11-3031	Financial Managers	1	. 163	3	\$128,200	\$151,500	548	11	165
	First-Line Supervisors of Mechanics, Installers,								
49-1011	and Repairers	1	206	4	\$63,000	\$73,100	520	17	210
	First-Line Supervisors of Office and								
43-1011	Administrative Support Workers	1	414	9	\$56,200	\$62,000	628	34	422
11-2033	Fundraising Managers	1	. 3	0	\$127,900	\$135,600	821	21	
51-9198	HelpersProduction Workers	1		10	\$35,200	\$32,000	1,256	95	

		New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
SOC	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
11-3121	Human Resources Managers	1	1 26	1	\$127,700	\$134,600	1,491	33	26
13-1071	Human Resources Specialists		177	7	\$71,600	\$69,400	707	17	184
53-7051	Industrial Truck and Tractor Operators	1	1 418	25	\$36,400	\$39,200	1,678	100	444
	Janitors and Cleaners, Except Maids and								
37-2011	Housekeeping Cleaners	1	1 640	42	\$27,200	\$31,400	2,211	183	682
13-1081	Logisticians	1	1 73	1	\$70,000	\$79,800	449	9	74
13-1111	Management Analysts	1	1 250	7	\$89,800	\$97,600	713	21	257
	Market Research Analysts and Marketing								
13-1161	Specialists	1	1 124	3	\$54,300	\$74,000	508	14	127
11-2021	Marketing Managers	1	1 26	1	\$129,000	\$154,500	879	22	26
19-1022	Microbiologists	1	1	0	\$82,400	\$91,800	36	1	1
43-9061	Office Clerks, General	1	1 758	39	\$31,100	\$37,800	1,011	39	797
53-7064	Packers and Packagers, Hand	1	186	17	\$28,700	\$29,300	1,319	94	203
29-2052	Pharmacy Technicians	1	130	3	\$36,800	\$36,500	272	8	133
51-9199	Production Workers, All Other	1	1 90	5	\$30,800	\$35,600	0	0	95
27-3031	Public Relations Specialists	1	1 35	0	\$61,300	\$71,900	413	14	35
	Purchasing Agents, Except Wholesale, Retail, and								
13-1023	Farm Products	1	1 88	2	\$74,200	\$72,400	291	6	91
11-2022	Sales Managers	1	1 52	1	\$155,700	\$147,600	354	7	53
	Sales Representatives, Wholesale and								
	Manufacturing, Except Technical and Scientific								
41-4012	Products	1	1 255	8	\$68,800	\$73,500	26	1	263
	Secretaries and Administrative Assistants, Except								
43-6014	Legal, Medical, and Executive	1	1 395	12	\$40,200	\$40,400	1,068	53	407
	Software Developers and Software Quality								
15-1256	Assurance Analysts and Testers	1	1 276	5	\$105,500	\$114,300	431	7	281
15-2041	Statisticians	1	1 3	0	\$94,700	\$97,200	32	0	3
53-7065	Stockers and Order Fillers	1	1 981	57	\$30,100	\$31,000	4,216	439	1,039
51-2092	Team Assemblers	1	1 328	30	\$30,700	\$36,000	174	10	358
13-1151	Training and Development Specialists	1	1 98	3	\$76,700	\$67,400	588	18	102
	Total Annual Payroll				\$9,392,000	\$10,152,000			

		New	Empl (Place						Potential
		Employer	of		Regional	National	Empl	Unempl	Candidates
SOC	Title	Demand	Residence) ¹	$Unempl^1$	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening

Source: JobsEQ®

- 1. Occupation employment and unemployment are place-of-residence data--that is, referring to workers who reside in the named locality.
- 2. Occupation wages are as of 2020 and represent the average for all Covered Employment

Data as of 2021Q1 unless noted otherwise

Note: Figures may not sum due to rounding.

Exported on: Thursday, September 30, 2021 4:44 PM

Frederick County, Virginia, NAICS 3212 - Veneer, Plywood, and Engineered Wood Product Manufacturing (162 Workers)

		New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
soc	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
51-2092	Team Assemblers	22	338	24	\$30,700	\$36,000	179	7	16
	Woodworking Machine Setters, Operators, and								
51-7042	Tenders, Except Sawing	20	36	1	\$33,100	\$33,500	25	1	2
	Sawing Machine Setters, Operators, and								
51-7041	Tenders, Wood	12	21	1	\$37,200	\$33,300	1,593	93	2
	Laborers and Freight, Stock, and Material								
53-7062	Movers, Hand	8	974	50	\$31,000	\$33,700	3	0	128
53-7051	Industrial Truck and Tractor Operators	7	432	19	\$36,400	\$39,200	1,731	75	64
	First-Line Supervisors of Production and								
51-1011	Operating Workers	6		6	\$66,300	\$66,800	400	10	46
53-7063	Machine Feeders and Offbearers	6	49	4	\$33,000	\$34,500	79	5	
53-3032	Heavy and Tractor-Trailer Truck Drivers	4	784	27	\$48,200	\$48,700	488	17	
51-9198	HelpersProduction Workers	4		8	\$35,200	\$32,000	1,297	72	
49-9041	Industrial Machinery Mechanics	4	194	3	\$52,800	\$57,400	889	29	49
	Adhesive Bonding Machine Operators and								
51-9191	Tenders	3		0	\$36,700	\$37,600	1,462	66	
17-3011	Architectural and Civil Drafters	3		1	\$46,900	\$59,100	105	3	
51-2099	Assemblers and Fabricators, All Other	3		5	\$30,700	\$36,000	338	24	
47-2031	Carpenters	3	346	15	\$46,800	\$54,200	403	24	120
	Furnace, Kiln, Oven, Drier, and Kettle Operators								
51-9051	and Tenders	3	11	1	\$41,200	\$41,900	0	0	4
	Inspectors, Testers, Sorters, Samplers, and								
51-9061	Weighers	3		7	\$44,300	\$44,600	683	30	
49-9071	Maintenance and Repair Workers, General	3	434	14	\$41,300	\$43,800	145	2	149
	Sales Representatives, Wholesale and								
	Manufacturing, Except Technical and Scientific								
41-4012	Products	3		6	\$68,800	\$73,500	27	1	89
47-2111	Electricians	2	210	6	\$51,600	\$61,600	401	13	108
	Extruding, Forming, Pressing, and Compacting								
51-9041	Machine Setters, Operators, and Tenders	2		0	\$37,500	\$38,400	902	36	
11-1021	General and Operations Managers	2	572	14	\$112,000	\$125,700	1,760	38	293

		New	Empl (Place						Potential
		Employer	of	4	Regional	National	Empl	Unempl	Candidates
SOC	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
11-3051	Industrial Production Managers	2	39	1	\$121,600	\$118,200	1,354	28	
49-9044	Millwrights	2	. 22	1	\$56,300	\$59,100	937	27	12
43-9061	Office Clerks, General	2	. 778	30	\$31,100	\$37,800	1,047	29	404
51-9199	Production Workers, All Other	2	91	4	\$30,800	\$35,600	0	0	47
43-5071	Shipping, Receiving, and Inventory Clerks	2	306	12	\$33,400	\$37,200	1,938	81	159
51-7099	Woodworkers, All Other	2	. 4	0	\$36,500	\$35,700	0	0	2
13-2011	Accountants and Auditors	1	. 322	5	\$86,100	\$81,700	238	4	327
43-3031	Bookkeeping, Accounting, and Auditing Clerks	1	. 448	10	\$41,700	\$44,100	553	17	458
51-7011	Cabinetmakers and Bench Carpenters	1	. 40	1	\$38,100	\$38,900	22	1	41
	Coating, Painting, and Spraying Machine Setters,								
51-9124	Operators, and Tenders	1	. 46	2	\$41,300	\$42,100	1,121	48	47
47-2061	Construction Laborers	1	. 416	27	\$35,000	\$43,000	588	30	443
13-1051	Cost Estimators	1	. 93	1	\$66,700	\$73,000	0	0	94
53-7021	Crane and Tower Operators	1	. 23	1	\$61,500	\$64,000	174	7	24
43-4051	Customer Service Representatives	1	. 691	29	\$37,300	\$38,500	984	39	719
	Electrical and Electronics Repairers, Commercial								
49-2094	and Industrial Equipment	1	. 29	1	\$59,900	\$63,300	1,028	28	30
	First-Line Supervisors of Mechanics, Installers,								
49-1011	and Repairers	1	209	3	\$63,000	\$73,100	532	13	212
	First-Line Supervisors of Office and								
43-1011	Administrative Support Workers	1	. 424	7	\$56,200	\$62,000	649	25	430
	First-Line Supervisors of Transportation and								
	Material Moving Workers, Except Aircraft Cargo								
53-1047	Handling Supervisors	1	. 234	4	\$57,000	\$58,300	1,399	47	238
13-1071	Human Resources Specialists	1	. 179	5	\$71,600	\$69,400	723	13	185
17-2112	Industrial Engineers	1	. 61	1	\$87,600	\$93,600	171	3	61
	Janitors and Cleaners, Except Maids and								
37-2011	Housekeeping Cleaners	1	. 660	31	\$27,200	\$31,400	2,283	138	691
45-4023	Log Graders and Scalers	1	. 1	0	\$37,700	\$38,900	10	0	1
45-4029	Logging Workers, All Other	1	. 1	0	\$41,300	\$41,800	0	0	1
51-4041	Machinists	1	. 94	3	\$50,200	\$47,800	436	12	
49-9043	Maintenance Workers, Machinery	1	. 32	1	\$57,900	\$52,000	195	3	

soc	Title	New Employer Demand	Empl (Place of Residence) ¹	Unempl ¹	Regional Avg Wage ²	National Avg Wage ²	Empl Extended	Unempl Extended	Potential Candidates per Opening
	Mobile Heavy Equipment Mechanics, Except								
49-3042	Engines	1	69	1	\$57,300	\$57,000	1,019	28	71
	Packaging and Filling Machine Operators and								
51-9111	Tenders	1	218	9	\$38,900	\$35,200	2,098	104	227
53-7064	Packers and Packagers, Hand	1	190	13	\$28,700	\$29,300	1,373	71	203
43-5061	Production, Planning, and Expediting Clerks	1	119	3	\$45,100	\$52,000	342	7	122
	Purchasing Agents, Except Wholesale, Retail, and								
13-1023	Farm Products	1	90	2	\$74,200	\$72 <i>,</i> 400	298	5	92
	Secretaries and Administrative Assistants, Except								
43-6014	Legal, Medical, and Executive	1	405	9	\$40,200	\$40,400	1,093	40	414
51-8021	Stationary Engineers and Boiler Operators	1	15	1	\$66,500	\$68,200	1,105	29	15
53-7065	Stockers and Order Fillers	1	1,006	43	\$30,100	\$31,000	4,433	333	1,049
	Total Annual Payroll				\$6,917,000	\$7,279,000			
		162			\$42,698				

Source: JobsEQ®

1. Occupation employment and unemployment are place-of-residence data--that is, referring to workers who reside in the named locality.

2. Occupation wages are as of 2020 and represent the average for all Covered Employment

Data as of 2021Q2 unless noted otherwise

Note: Figures may not sum due to rounding.

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Frederick County, Virginia, NAICS 3115 - Dairy Product Manufacturing (46 Workers)

SOC Title Demand Residence) ¹ Unempl ¹ Avg Wage ² Avg Wage ² Extended Extended per Opening 51-3092 Food Batchmakers 7 116 4 \$30,000 335,000 250 23 17 Packaging and Filling Machine Operators and Freight, Stock, and Material Laborers and Freight, Stock, and Material Laborers and Freight, Stock, and Material Laborers and Freight, Stock, and Material First-Line Supervisors of Production and Statistic Machinery Mechanics 2 262 8 \$66,300 \$58,800 390 14 135 49-9041 Industrial Machinery Mechanics 2 190 4 \$52,800 \$57,400 869 39 97 53-7051 Industrial Machinery Mechanics 2 418 25 \$36,400 \$39,200 1,678 100 222 51-9012 Tenders 2 36 1 \$44,500 \$46,800 289 13 <td< th=""><th></th><th></th><th>New Employer</th><th>Empl (Place of</th><th></th><th>Regional</th><th>National</th><th>Empl</th><th>Unempl</th><th>Potential Candidates</th></td<>			New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
Food Batchmakers 7	SOC	Title			Unempl ¹	_		•	•	
Tenders	51-3092	Food Batchmakers	7	116	4	\$30,000		250	23	17
Laborers and Freight, Stock, and Material 53-7062 Movers, Hand 3 936 66 \$31,000 \$33,700 3 0 334 First-Line Supervisors of Production and 51-1011 Operating Workers 2 2 262 8 \$66,300 \$66,800 390 14 135 49-9041 Industrial Machinery Mechanics 2 190 4 \$52,800 \$57,400 869 39 97 53-7051 Industrial Truck and Tractor Operators 2 418 25 \$36,400 \$39,200 1,678 100 222 Separating, Filtering, Clarifying, Precipitating, and Still Machine Setters, Operators, and 51-9012 Tenders 2 3 36 1 \$44,500 \$46,800 289 13 19 53-7061 Cleaners of Vehicles and Equipment 1 120 10 \$27,400 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and 51-9193 Tenders 1 4 1 \$38,700 \$39,600 83 3 \$533-301 Driver/Sales Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 53-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 11 0 \$77,000 \$40,00 17 1 1 19-1012 Food Scientists and Technologists 1 1 1 0 \$77,000 \$12,000 \$20,00 17 1 1 11-1011 General and Operations Managers 1 556 18 \$120,000 \$125,700 1,719 51 574 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39		Packaging and Filling Machine Operators and								
S3-7062 Movers, Hand	51-9111	Tenders	7	214	12	\$38,900	\$35,200	2,033	136	32
First-Line Supervisors of Production and 51-1011 Operating Workers 2 2 262 8 \$66,300 \$66,800 390 14 135 49-9041 Industrial Machinery Mechanics 2 190 4 \$52,800 \$57,400 869 39 97 53-7051 Industrial Truck and Tractor Operators 2 418 25 \$36,400 \$39,200 1,678 100 222 Separating, Filtering, Clarifying, Precipitating, and Still Machine Setters, Operators, and 51-9012 Tenders 2 3 36 1 \$44,500 \$46,800 289 13 19 53-7061 Cleaners of Vehicles and Equipment 1 120 10 \$27,400 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and Tenders 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3033 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 11 0 \$41,200 \$45,900 17 1 1 19-1012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$12,500 1,719 51 574 11-1021 General and Operations Managers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 Helpers-Production Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39		Laborers and Freight, Stock, and Material								
51-1011 Operating Workers 2 262 8 \$66,300 \$66,800 390 14 135 49-9041 Industrial Machinery Mechanics 2 190 4 \$52,800 \$57,400 869 39 97 53-7051 Industrial Truck and Tractor Operators 2 418 25 \$36,400 \$39,200 1,678 100 222 Separating, Filtering, Clarifying, Precipitating, and Still Machine Setters, Operators, and Trenders 2 36 1 \$44,500 \$46,800 289 13 19 51-901 Tenders 2 36 1 \$44,500 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and Tenders 1 1 4 1 \$38,700 \$39,600 83 3 5 51-9193 Tenders 1 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1	53-7062	Movers, Hand	3	936	66	\$31,000	\$33,700	3	0	334
Age-9041 Industrial Machinery Mechanics 2 190 4 \$52,800 \$57,400 869 39 97		First-Line Supervisors of Production and								
S3-7051 Industrial Truck and Tractor Operators 2 418 25 \$36,400 \$39,200 1,678 100 222 222 236 1 \$44,500 \$46,800 289 13 19 230 24	51-1011	Operating Workers	2	262	8	\$66,300	\$66,800	390	14	135
Separating, Filtering, Clarifying, Precipitating, and Still Machine Setters, Operators, and Still Machine Setters, Operators and Equipment 1 120 10 \$27,400 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and Still Machine Setters	49-9041	Industrial Machinery Mechanics	2	190	4	\$52,800	\$57,400	869	39	97
and Still Machine Setters, Operators, and 51-9012 Tenders 2 36 1 \$44,500 \$46,800 289 13 19 53-7061 Cleaners of Vehicles and Equipment 1 120 10 \$27,400 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and Tenders 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 120 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 11 0 \$41,200 \$45,900 17 1 11 19-1012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 11 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 38 1 \$121,600 \$118,200 1,322 37 39	53-7051	Industrial Truck and Tractor Operators	2	418	25	\$36,400	\$39,200	1,678	100	222
51-9012 Tenders 2 36 1 \$44,500 \$46,800 289 13 19 53-7061 Cleaners of Vehicles and Equipment 1 120 10 \$27,400 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and 51-9193 Tenders 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 1 0 \$41,200 \$45,900 17 1 1 19-1012 Food Scientists and Technologists 1 1 0 \$72,000		Separating, Filtering, Clarifying, Precipitating,								
53-7061 Cleaners of Vehicles and Equipment 1 120 10 \$27,400 \$29,400 4 0 130 Cooling and Freezing Equipment Operators and 51-9193 Tenders 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 1 1 0 \$41,200 \$45,900 17 1 1 19-1012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 788 36 \$		and Still Machine Setters, Operators, and								
Cooling and Freezing Equipment Operators and 51-9193 Tenders 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 1 1 0 \$41,200 \$45,900 17 1 1 19-4012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 <td< td=""><td>51-9012</td><td>Tenders</td><td>2</td><td>36</td><td>1</td><td>\$44,500</td><td>\$46,800</td><td>289</td><td>13</td><td>19</td></td<>	51-9012	Tenders	2	36	1	\$44,500	\$46,800	289	13	19
51-9193 Tenders 1 4 1 \$38,700 \$39,600 83 3 5 53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 1 1 0 \$41,200 \$45,900 17 1 11 19-1012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700	53-7061	Cleaners of Vehicles and Equipment	1	. 120	10	\$27,400	\$29,400	4	0	130
53-3031 Driver/Sales Workers 1 178 8 \$33,300 \$31,900 356 55 186 35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 1 1 0 \$41,200 \$45,900 17 1 11 19-1012 Food Scientists and Technologists 1 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,		Cooling and Freezing Equipment Operators and								
35-3023 Fast Food and Counter Workers 1 1,007 97 \$22,600 \$24,500 2,482 297 1,103 51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 11 0 \$41,200 \$45,900 17 1 11 19-1012 Food Scientists and Technologists 1 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 <td>51-9193</td> <td>Tenders</td> <td>1</td> <td>. 4</td> <td>1</td> <td>\$38,700</td> <td>\$39,600</td> <td>83</td> <td>3</td> <td>5</td>	51-9193	Tenders	1	. 4	1	\$38,700	\$39,600	83	3	5
51-3093 Food Cooking Machine Operators and Tenders 1 22 1 \$33,300 \$34,200 476 49 23 19-4013 Food Science Technicians 1 11 0 \$41,200 \$45,900 17 1 11 19-1012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	53-3031	Driver/Sales Workers	1	. 178	8	\$33,300	\$31,900	356	55	186
19-4013 Food Science Technicians 1 11 0 \$41,200 \$45,900 17 1 11 19-1012 Food Scientists and Technologists 1 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	35-3023	Fast Food and Counter Workers	1	1,007	97	\$22,600	\$24,500	2,482	297	1,103
19-1012 Food Scientists and Technologists 1 1 0 \$72,000 \$80,200 249 1 1 11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	51-3093	Food Cooking Machine Operators and Tenders	1	. 22	1	\$33,300	\$34,200	476	49	23
11-1021 General and Operations Managers 1 556 18 \$112,000 \$125,700 1,719 51 574 53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	19-4013	Food Science Technicians	1	. 11	0	\$41,200	\$45,900	17	1	11
53-3032 Heavy and Tractor-Trailer Truck Drivers 1 788 36 \$48,200 \$48,700 479 23 823 51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	19-1012	Food Scientists and Technologists	1	. 1	0	\$72,000	\$80,200	249	1	1
51-9198 HelpersProduction Workers 1 102 10 \$35,200 \$32,000 1,256 95 113 11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	11-1021	General and Operations Managers	1	. 556	18	\$112,000	\$125,700	1,719	51	574
11-3051 Industrial Production Managers 1 38 1 \$121,600 \$118,200 1,322 37 39	53-3032	Heavy and Tractor-Trailer Truck Drivers	1	. 788	36	\$48,200	\$48,700	479	23	823
	51-9198	HelpersProduction Workers	1	. 102	10	\$35,200	\$32,000	1,256	95	113
Inspectors, Testers, Sorters, Samplers, and	11-3051	Industrial Production Managers	1	. 38	1	\$121,600	\$118,200	1,322	37	39
		Inspectors, Testers, Sorters, Samplers, and								
51-9061 Weighers 1 203 10 \$44,300 \$44,600 665 40 213	51-9061	Weighers	1	. 203	10	\$44,300	\$44,600	665	40	213
Janitors and Cleaners, Except Maids and		Janitors and Cleaners, Except Maids and								
	37-2011		1	. 640	42	\$27,200	\$31,400	2,211	183	682
49-9071 Maintenance and Repair Workers, General 1 423 19 \$41,300 \$43,800 142 3 442	49-9071	Maintenance and Repair Workers, General	1	. 423	19	\$41,300	\$43,800	142	3	442
Mixing and Blending Machine Setters,		Mixing and Blending Machine Setters,								
51-9023 Operators, and Tenders 1 67 3 \$40,900 \$41,000 253 13 70	51-9023	Operators, and Tenders	1	. 67	3	\$40,900	\$41,000	253	13	70

		New Employer	Empl (Place of		Regional	National	Empl	Unempl	Potential Candidates
soc	Title	Demand	Residence) ¹	Unempl ¹	Avg Wage ²	Avg Wage ²	Extended	Extended	per Opening
43-9061	Office Clerks, General	1	758	39	\$31,100	\$37,800	1,011	39	797
53-7064	Packers and Packagers, Hand	1	186	17	\$28,700	\$29,300	1,319	94	203
43-5061	Production, Planning, and Expediting Clerks	1	116	4	\$45,100	\$52,000	336	10	119
	Sales Representatives, Wholesale and								
	Manufacturing, Except Technical and Scientific								
41-4012	Products	1	255	8	\$68,800	\$73,500	26	1	263
43-5071	Shipping, Receiving, and Inventory Clerks	1	298	16	\$33,400	\$37,200	1,887	108	314
53-7065	Stockers and Order Fillers	1	981	57	\$30,100	\$31,000	4,216	439	1,039
	Total Annual Payroll				\$1,952,000	\$2,045,000			
		46			\$42,435				

Source: JobsEQ®

1. Occupation employment and unemployment are place-of-residence data--that is, referring to workers who reside in the named locality.

2. Occupation wages are as of 2020 and represent the average for all Covered Employment

Data as of 2021Q1 unless noted otherwise

Note: Figures may not sum due to rounding.

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STATE & AREA GUIDES SPECIAL

MAGAZINE SUBSCRIPTIONS NEWSLETTER SUBSCRIPTIONS

2021 SUSTAINABILITY RANKINGS

From Site Selection magazine, July 2021 SHARE THIS ON SOCIAL MEDIA









Keeping It Real: Germany, Illinois and Toledo Top the 2021 Sustainability Rankings

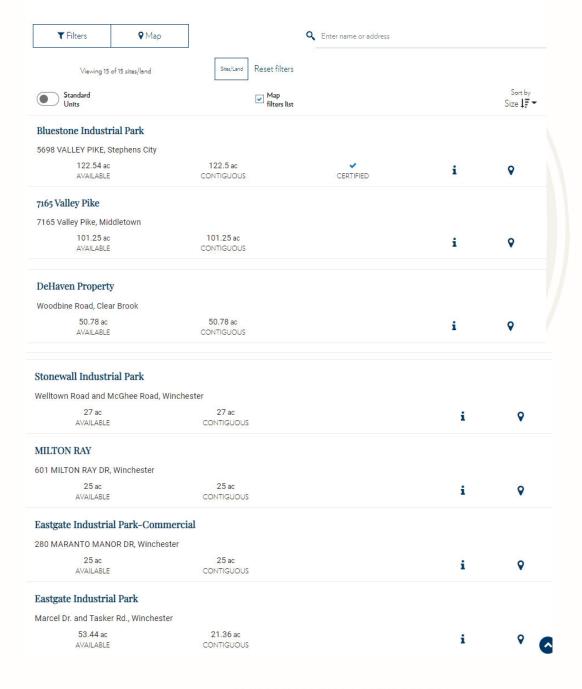
REGIONAL EAST NORTH CENTRAL WEST NORTH CENTRAL **PACIFIC** 1 Illinois 1 California 1 Minnesota 2 Michigan 2 Washington 2 Iowa 3 Ohio 3 Oregon 3 Missouri 4 Wisconsin Alaska Nebraska 5 Indiana 5 Hawaii 5 Kansas 5 North Dakota SOUTH ATLANTIC 6 South Dakota MOUNTAIN 1 North Carolina 1 Colorado 2 Virginia Arizona **TOP 10 STATES** 3 Florida 3 Nevada 4 Georgia 4 ldaho 5 South Carolina Rank State Montana 6 Maryland Illinois 6 Wyoming 7 Dist. of Columbia 7 New Mexico California 8 Delaware 8 Utah Michigan 9 West Virginia **New York** NORTHEAST **SOUTH CENTRAL** Minnesota 1 New York 1 Texas Washington 2 Massachusetts 2 Louisiana 3 Pennsylvania 3 Kentucky 4 Connecticut Massachusetts Oklahoma 5 New Jersey Texas Mississippi 6 Vermont North Carolina Tennessee New Hampshire 7 7 Arkansas Colorado 8 Maine 8 Alabama 9 Rhode Island



Available Land Sites in Frederick County EDA Property Database March 3, 2022

Navigating the Database

Navigate between sites and buildings using filters, or search for a property by name through the search bar. Please <u>contact us</u> for additional assistance.



Annandale Industrial Park- I	ot o Progue of		
206 Frogale Ct, Winchester			
17 ac AVAILABLE	17 ac CONTIGUOUS	i	Q
Zuckerma- Martinsburg Pik			
2157 MARTINSBURG PIKE, Winch	ester		
14 ac AVAILABLE	14 ac CONTIGUOUS	i	•
Carroll Industrial Park			
283 Ebert Rd, Winchester			
20.9 ac AVAILABLE	10.9 ac CONTIGUOUS	i	•
Dawson Industrial Park Lot	i.		
199 Dawson Drive, Winchester			
8.04 ac AVAILABLE	8.04 ac CONTIGUOUS	i	•
- 1			
o Park Center Drive			
0 Park Center Drive, Winchester			
5 ac AVAILABLE	5 ac CONTIGUOUS	i	•
dustrial Drive			
0 Industrial Dr, Winchester			
7 ac	4.5 ac		



DATE: March 7, 2022

TO: Board of Directors

Frederick County Economic Development Authority

FROM: Patrick Barker, CEcD

Executive Director

CC: Jay Tibbs

Deputy County Administrator

RE: Joint Meeting with Board of Supervisors | Preparation

While we await a date for the joint meeting, some deeper discussion on the agenda is likely prudent.

Staff recommends structuring an agenda for this year's joint meeting to provide an overview of core EDA functions and recent projects, then an update to planned activities from last year.

The proposed agenda is listed below:

- General overview of EDA's mission
- Talent strategy implementation
- Targeted Business Analysis status update
- FredCo Eats Inaugural Restaurant Week
- Grocery store attraction status update
- Update of planned activities from last year

At last year's meeting, the following planned activities were presented and discussed.

- Activity #1 | Partner with appropriate local and regional partners to create solutions for current and projected workforce needs
- Activity #2 | Continue refinement of the business sites program
- Activity #3 | Cooperative marketing match program with agribusiness entities
- Activity #4 | Expansion of retention activities
- Activity #5 | Collaborative marketing with Winchester Regional Airport

The most recent Area Development Magazine's Annual Survey of corporate decision makers and site consultants is included as it may spark some additional thoughts for the agenda.

Staff is seeking EDA Board feedback regarding the agenda and recommendations concerning possible planned activities for the next 12 months.



AREA DEVELOPMENT MAGAZINE'S ANNUAL SURVEY OF CORPORATE DECISION MAKERS AND SITE CONSULTANTS 2021 RESULTS

CI	te Selection		
	ctors	2020	2019
Ra	nking	-	
1.	Labor costs	100.0	98.3 (2)**
2.	Availability of skilled labor	98.3	100.0 (1)
2T.	Highway accessibility	98.3	98.2 (3)
4.	Energy availability and costs	94.7	89.6 (8T)
5.	State and local incentives	93.0	93.1 (5T)
6.	Tax exemptions	91.2	88.0 (10)
7.	Proximity to suppliers	91.0	85.7 (12)
8.	Proximity to major markets	89.5	94.9 (4)
9.	Available land	89.4	91.2 (7)
10.	Available buildings	87.7	93.1 (5T)
11T.	Inbound/outbound shipping costs	86.0	79.3 (15T)
11T.	Low union profile	86.0	77.6 (17)
13.	Occupancy or construction costs	84.2	86.2 (11)
14.	Expedited or "fast-track" permitting	82.5	89.6 (8T)
15.	Accessibility to major airport	80.7	80.4 (14)
16.	Right-to-work state	77.2	69.0 (20)
17.	Corporate tax rate	75.4	72.4 (18)
18T.	Training programs/technical schools	71.9	80.7 (13)
18T.	Environmental regulations	71.9	79.3 (15T)
20.	Quality-of-life	70.2	66.7 (21T)
21T.	Availability of unskilled labor	65.0	69.2 (19)
21T.	Raw materials availability	65.0	66.7 (21T)
23.	Proximity to innovation commercialization/R&D centers	54.4	48.3 (25)
24.	Availability of advanced ICT services	53.6	60.7 (24)
25.	Water availability	49.1	62.1 (23)
26.	Railroad service	41.9	43.1 (26)
27.	Waterway or oceanport accessibility	35.1	37.9 (28)
28.	Availability of long-term financing	29.9	40.3 (27)

Site	Selection Factors	2020	2019
Rai	nking		
1.	Availability of skilled labor	91.4	92.3 (2)**
2.	Highway accessibility	88.7	92.4 (1)
3.	Energy availability and costs	85.3	79.5 (7)
4.	Quality-of-life	84.8	82.2 (4)
5.	Labor costs	84.2	87.1 (3)
6.	Occupancy or construction costs	80.6	80.3 (5)
7.	Corporate tax rate	80.0	79.7 (6)
8.	Tax exemptions	78.6	75.0 (8)
9.	State and local incentives	77.2	70.2 (14)
10.	Inbound/outbound shipping costs	76.8	69.8 (15)
11.	Right-to-work state	71.8	72.0 (11)
12.	Proximity to major markets	71.7	72.6 (10)
13.	Environmental regulations	71.6	73.0 (9)
14.	Available buildings	70.6	71.3 (12)
15.	Low union profile	70.0	62.7 (18)
16.	Available land	65.2	64.4 (17)
17.	Proximity to suppliers	64.2	68.1 (16)
18.	Training programs/technical schools	63.3	60.3 (19)
19.	Expedited or "fast-track" permitting	61.8	70.7 (13)
20.	Availability of long-term financing	59.4	59.5 (20)
21.	Raw materials availability	59.1	56.1 (22)
22.	Availability of unskilled labor	53.0	59.0 (21)
23.	Water availability	50.1	45.2 (24)
24.	Accessibility to major airport	47.8	50.6 (23)
25.	Availability of advanced ICT services	36.9	26.7 (26)
26.	Proximity to innovation commercialization/R&D centers	29.9	35.7 (25)
27T.	Railroad service	24.6	25.3 (27)
27T.	Waterway or oceanport accessibility	24.6	20.3 (28)

All figures are percentages and are the total of the "very important" and "important" ratings of the Area Development Corporate Survey and are rounded to the nearest tenth of a percent.

^{** 2019} ranking



DATE: March 7, 2022

TO: Board of Directors,

Frederick County Economic Development Authority

FROM: Wendy May

Marketing Manager

CC: Jay Tibbs

Deputy County Administrator

RE: FredCo Eats: Restaurant Week

The EDA held Frederick County's first Restaurant Week January 31 – February 6, 2022. Restaurant Week is part of FredCo Eats, an effort to cultivate and elevate the full scope of Frederick County, Virginia's food economy – from agriculture through production and distribution, to the dining experience.

A pre-event survey of 10 Frederick County restaurants was used to select the event dates and develop participation criteria. Primary areas of focus for the inaugural event were to create awareness of Frederick County's restaurant industry and provide a mid-winter boost for restaurants during a time when restaurant sales traditionally decline. Frederick County's restaurant scene is diverse, including stand-alone restaurants, food trucks, and farms with cafes and markets; participation criteria was broad to include as many local eateries as possible. Fifteen (15) restaurants participated in the inaugural event, offering a mix of multi-course menus, meal deals, and promotional discounts.

Over a three-month span, the EDA developed a FredCo Eats web presence, created Facebook and Instagram pages, and implemented an advertising strategy to create excitement around the effort. A hashtag campaign was utilized during the week to encourage diners to share their Restaurant Week experience on social media to further expand marketing reach.

Participant survey results will be shared at the March board meeting along with opportunities for further development of Restaurant Week and FredCo Eats.

Inaugural Frederick County restaurant week announced

By JOSH JANNEY

The Winchester Star

WINCHESTER — The Frederick County Economic Development Authority will soon launch a campaign to raise awareness of the county's restaurants.

From January 31-February 6, the EDA will hold its first FredCo Eats Restaurant Week. During this time, 15 participating restaurants will offer special multi-course menus, meal deals, and/ or promotional discounts. turers, and a growing restau-

Menus and promotional de- rant scene." tails will be posted at Fred-CoEats.com the week of Jan. showcase and celebrate the 24. The EDA will also use the website to highlight the in Frederick County, an ecocounty's local cuisines, favorite neighborhood hangouts, creative chefs, and restaurant families.

EDA Marketing Manager Wendy May said in a news release that the county "has a strong food economy, including generational farms, thriving agribusinesses, large-scale food manufac-

"Restaurant Week will unique restaurants we have nomic sector that adds so much to the overall feel and success of our community," she added. "We look forward to rallying around, and supporting, our local restaurants this winter."

May told the Star she wanted to start a restaurant week for some time.

See Restaurant, Page A5

Restaurant

From Page A4

"I grew up in Frederick County, and I've always been a big fan of Winchester's restaurant week," May said. "And there's just a ton of restaurant weeks in the state of Virginia in general. Seeing how much the restaurant industry has grown in Frederick County, I really thought the area could support a restaurant week for Frederick County."

According to the EDA, Restaurant Week will show the unique character of Frederick County's dining experience. Participating businesses include Bam Bam's BBQ, Chinatown, Daily Buzz Café, Fizzle's BBQ, Jordan Springs Market BBQ, Nonni's Eats & Sweets, P2 @ Woolen Mill, Paco's Tacos, Paladin Bar & Grill, Pan D Endz Cuisine, Shaffer's BBQ, Taqueria Guadalajara, Taste of India, Vault & Cellar and West Oaks Farm Market.

Olivia Synnott, Jordan Springs Market BBQ owner, notes in the release that Frederick County is home to "a wide variety of independently owned and operated restau-

"We are thrilled to join with other restaurants in sharing our stories and favorite dishes, providing insight into the many genres of foods available locally," she said.

FredCo Eats Restaurant Week is part of the umbrella of FredCo Eats, which is an EDA effort to cultivate and elevate the full scope of the county's food economy.

The EDA will launch a hashtag campaign during restaurant week where participants photograph and post their Restaurant Week experience to Facebook or Instagram with the hashtag #Fred-CoEatsRW. Participants will be entered into drawings for swag packs, which will include a FredCo Eats t-shirt, stickers, and gift certificates.

For more information. visit FredCoEats.com, facebook. com/FredCoEats or instagram. com/FredCoEats.

VIRGINIA

Federick County restaurant owners excited about restaurant week

by: <u>Ya-Marie Sesay</u> Posted: Feb 3, 2022 / 04:39 PM EST Updated: Feb 3, 2022 / 11:00 PM EST

SHARE (7)







WINCHESTER, Va. (WDVM) — It's restaurant week in Federick County, Virginia, and several food spots are already seeing an increase in customers.

The newly anticipated event will last until Sunday, Feb. 6. More than a dozen restaurants are offering special discounts and giving away goodies.

Maryland lawmakers want Governor Hogan State of State proposals to deliver results back home

"Frederick County has a strong food economy, including generational farms, thriving agribusinesses, large-scale food manufacturers, and a growing restaurant scene. FredCo Eats Restaurant Week showcases and celebrates the diverse eateries we have in the County, an important economic sector that adds so much to the overall feel and success of our community. We are excited to rally around our local restaurants this winter," said Wendy May, marketing manager for the Frederick County Economic Development Authority.

The owner of Fizzle's BBQ food truck in Winchester says it's their first year participating in FredCo Eats, and so far they're excited.

"We anticipate more people coming out and a lot of new people coming out. A lot of people don't know we're here, a lot of people do know we're here. But the food truck scene in this area is not really that big of a thing so we really hope this promotes the food trucks in the area," said Charlie Greathouse, owner of Fizzle's BBQ.

Greathouse says they've been in business for nearly 4 years. They have several options to offer their customers from chicken, to pork sandwiches, and so much more.

Staff at Fizzle's BBQ aren't the only ones excited. The chief operating officer for Daily Buzz Cafe says they've already seen an increase in customers.

"Participation has exceeded our expectations with many new customers coming out to sample our restaurant week promotions of coffee or tea flights and specialty grilled cheese, soup, and dessert combos. We are grateful to Frederick County Economic Development Authority for creating this program," said Sue Daniels, C.O.O. for Daily Buzz Cafe in Stephens City.



PROVIDED PHOTO

Paladin Bar & Grill during FredCo Eats Restaurant Week. From left are Reese Martin, Dan Myers, Cassie Prescott, Sam Bragg, Lindsey Orndorff, Ralph Watson, Jason Von Moll, Josh Rivers and Abby Chin.

Inaugural FredCo Eats Restaurant Week exceeded expectations

By JOSH JANNEY

The Winchester Star

WINCHESTER — The inaugural FredCo Eats Restaurant Week was a success, according to the Frederick County Economic Development Authority and participating restaurants.

Fifteen restaurants in the county took part in the event from Jan. 31 to Feb. 6, with customers offered promotional discounts, special multicourse menus and meal deals.

"Overall, the response to Restaurant Week exceeded my expectations," said EDA Marketing Manager Wendy May. "There was so much excitement from both the restaurants and the diners themselves."

The EDA organized the firsttime event to help elevate the county's food economy and introduce people to restaurants and foods they might not typically try.

Olivia Landry, owner of Jordan Springs Market BBQ in Stephenson, called the week "a huge success." She and other restaurant owners said that late January and early February tend to be the slowest



PROVIDED PHOTO

Takeout from Pacos Tacos offered during FredCo Eats Restaurant Week.

time of the year for the restaurant industry, so the timing of Restaurant Week gave them a needed boost. Landry said it also brought new customers to her business.

Jordan Springs Market BBQ offered two types of specials during Restaurant Week — one was a family pack with a variety of smoked meats and sides that people could take home. She said this was popular because some customers are still concerned about dining indoors amid the COVID-19 pandemic. The other special featured a different

See Restaurant, Page A7

Restaurant

From Page A4

barbecue sandwich each day, which was popular among regular customers looking for something new to try.

Chris Daniels, owner of the Daily Buzz Cafe in Stephens City, agreed that the event's timing was perfect.

"The Frederick County Economic Development Authority, they just really did an exceptional job of coordinating this, especially for being a first-time effort," Daniels said. "It definitely helped boost business during that week.'

Daniels said Restaurant Week was an opportunity to experiment, and the cafe offered special coffee flights. He said the idea came about because he had seen a lot of buzz on social media about the growing trend of serving coffee flights.

"We did a different beverage flight each day all week. I was a little bit surprised that ers said. "So they enjoyed that. So as an example, we did Mocha Monday, and you'd come in and try four different mochas," he said. "We did Frappe Friday, Bubble Teas day. So we had a lot of fun with the flights. People were super excited about that. And then the other thing that we did was a grilled cheese soup and dessert special as well.'

Dan Myers had two participating restaurants — Paladin Bar & Grill on Warrior Drive



PROVIDED PHOTO

Andy and Cindy Lescalleet of Bam Bam's BBQ during FredCo Eats Restaurant Week.

in Stephens City and Paladin kitchen crews were excited Woolen Mill (also known as P2) on Martinsburg Pike.

"It was really great, actually. the amount of people participated," Myers said. " ... This past Saturday was one of the biggest Saturdays that we had in a winter month in a long time. And that was both restaurants."

Myers' restaurants offered special three-course meals. He said the shepherd's pie at P2 and the ham and cheese scones were "hands down" the crowd favorites.

about being able to be creative and make something different from what's on the menu," My-And the feedback from everybody was really positive."

He said he hopes to participate in Restaurant Week next year and would "absolutely" recommend other restaurants take part. He noted many small businesses took a financial hit during the pandemic and events like Restaurant Week are helping local businesses recover.

"We've just come out of an-"I know for our staff, the other little COVID scare, so I

think the timing couldn't have been better," Myers said. "People are starting to come back out. Last year was terrible. So I think we were all able to join together. I feel like it brought all the small businesses together a little bit. Like we all kind of work together for the same goal, which I think is a really positive thing for the community."

Other participating eateries included Bam Bam's BBQ, Chinatown, Fizzle's BBQ, Nonni's Eats & Sweets, Paco's Tacos, Pan D Endz Cuisine Shaffer's BBQ, Taqueria Guadalajara, Taste of India, Vault & Cellar and West Oaks Farm Market.

May said the EDA will survey the participating restaurants about Restaurant Week to get feedback.

It was really important that we included all types of eateries, because of the diversity that we have in the county, May said. "I think moving forward, expanding restaurant participation would be key. We did have 15 that participated, but I'd like to increase that number and then also increase diner participation."

For more information, visit FredCoEats.com or facebook. com/FredCoEats.

> - Contact Josh Janney at jjanney@winchesterstar.com

*RicaCotors AM

FREDCO STAURANT WEEK

JANUARY 31 - FEBRUARY 6, 2022



MENU GUIDE



Welcome

The restaurant scene in Frederick County is diverse and growing! We are celebrating the full scope of eateries in Frederick County — stand alone restaurants, food trucks, growing agribusinesses serving up wholesome meals, and even specialty convenience stores serving authentic cuisine you might not expect! We are cultivating, elevating, and supporting our favorite neighborhood hangouts, passionate owners, innovative chefs, and restaurant families.

We welcome you to enjoy a mix of multi-course menus, promotional discounts, and meal deals at 15 Frederick County eateries.

We hope you'll agree that Frederick County's local food scene is worth paying attention to.

Let's eat,

The FredCo Eats Team

MULTI-COURSE MENUS

Paladin Bar & Grill D|T
P2 @ Woolen Mill D|T
Taqueria Guadalajara D
Taste of India D|T
Vault & Cellar D

MEAL DEALS

Daily Buzz Café D|T

Fizzle's BBQ T (food truck)

Jordan Springs Market BBQ D|T

Paco's Tacos D|T

Pan D Endz D|T

West Oaks Farm Market D|T

PROMOTIONAL DISCOUNTS

Bam Bam's BBQ T (food truck)
Chinatown D
Nonni's Eats & Sweets T (food truck)
Shaffer's BBQ D T

D - Dine In T - Take Out



FREDCO EATS FREDERICK COUNTY, VIRGINIA













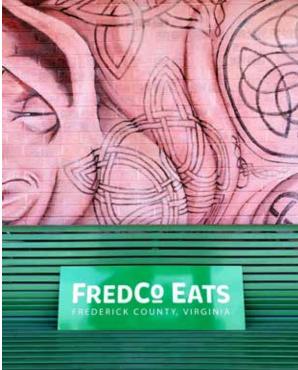
















BAM BAM'S BBQ

Location Varies

FACEBOOK: @bambamsbbq1

PROMOTION AVAILABLE FOR

	DINE IN
Χ	TAKE OUT

DAYS & HOURS

Food trucks are mobile and agile!

View days, times, and locations on Bam Bam's Facebook page during Restaurant Week! @bambamsbbq1



Restaurant Week Promotion

— Take Out —

10% OFF ORDERS UNDER \$40 15% OFF ORDERS OVER \$40



CHINATOWN

1085 Millwood Pike, Winchester, VA 22602

URL ChinatownWinchester.com
FACEBOOK: @chinatownwinchester

PROMOTION AVAILABLE FOR

Χ	DINE IN
	TAKE OUT

DAYS*

	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
Х	SUNDAY

HOURS*

11:30am - 8:30pm	TUESDAY - FRIDAY
Noon - 8:30pm	SATURDAY & SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

Restaurant Week Promotion

— Dine In —

15% OFF dine in only

- Excludes Alcohol
- Tax & gratuity not included

DAILY BUZZ CAFE

114 Elizabeth Dr., Stephens City, VA 22655

URL DailyBuzzCafe.com **FACEBOOK:** @dailybuzzcafe

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT

DAYS*

Х	MONDAY
Х	TUESDAY
X	WEDNESDAY
Χ	THURSDAY
Х	FRIDAY
X	SATURDAY
X	SUNDAY

HOURS*

7:30am - 6:30pm	MONDAY - FRIDAY
8:00am - 5pm	SATURDAY - SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

Three-Course Meal Deal

— Choose a Soup —

Chicken Tortilla, Minestrone, Tomato Basil, Clam Chowder

— Choose a Specialty Grilled Cheese —

Crunchy Pig bacon, bbq chips, cheddar and American

CheeShroom garlic, mushrooms, provolone

Cheesy Caprese tomatoes, basil, and fresh mozzarella

Gelati any combination of Italian ice and ice cream

— Choose a Dessert —

Ice Cream vanilla, chocolate, or twist soft serve with choice of toppings *Italian Ice* rainbow, cherry, mango, or cotton candy

\$15

Tax & gratuity not included

Option Two:

Hot Beverage Flight

Barista's Choice:

Four hot beverages from the Coffee & Espresso Bar

\$15





FIZZLE'S BBQ

134 White Oak Rd., Stephens City, VA 22655

FACEBOOK: Search: Following Fizzle's BBQ

PROMOTION AVAILABLE FOR

	DINE IN
Χ	TAKE OUT

DAYS & HOURS

Food trucks are mobile and agile!

View days, times, and locations on the Following Fizzle's BBQ Facebook page during Restaurant Week! Search: Following Fizzle's BBQ



Pulled Pork/Chicken Meal Deal (\$45)

- 2 lbs of Pulled Pork or Pulled Chicken, or Choose 1 lb. of Each
- 3 (16 oz.) Sides
- Includes: 4 Buns, 4 Beverages, and Sauce (add another 16 oz. side for \$5)

Brisket Meal Deal (\$60)

- 2 lbs of Brisket
- 3 (16 oz.) Sides
- Includes: 4 Rolls, 4 Beverages, and Sauce (add another 16 oz. side for \$5)

Sandwich Promotion (B3GO)

—Buy 3 Pulled Pork or Pulled Chicken Sandwiches, Get One Free

Available Sides

Mac n Cheese, Bad Betty's Slaw, Baked Beans, Green Beans with Ham and Corn

Additional menu items available during Restaurant Week!

Check Following Fizzle's BBQ on Facebook to stay up-to-date!

JORDAN SPRINGS MARKET BBQ

741 Jordan Springs Rd., Stephenson, VA 22656

URL JordanSpringsMarket.com

FACEBOOK: Search:

Jordan Springs Market

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT

DAYS*

Χ	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
Χ	SUNDAY

HOURS*

	6:30am - 7:00pm	MONDAY
_	6:30am - 8:00pm	TUESDAY - FRIDAY
•	7am - 8pm	SATURDAY
•	8am - 5pm	SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

JSM Smokin' Family 4 Pack (\$25)

- 1 lb of Classic Pulled Pork or Alabama Pulled Chicken
- 2.5 lbs of Homemade Sides
- 4 Jumbo Cookies/Brownies

JSM Smokin' Family 6 Pack (\$35)

- 1.5 lbs of Classic Pulled Pork or Alabama Pulled Chicken
- 3.5 lbs of Homemade Sides
- 6 Jumbo Cookies/Brownies or Pack of Whoopies

Smokin' Meal Deal of the Day! (\$10)

— Each Day of Restaurant Week, JSM will feature a Specialty BBQ Sandwich with Choice of Homemade Soup or Homemade Side

Tax not included



NONNI'S EATS & SWEETS

Location Varies

FACEBOOK: Search:

Nonnis-Eats-Sweets-LLC

PROMOTION AVAILABLE FOR

	DINE IN
Χ	TAKE OUT

DAYS & HOURS

Food trucks are mobile and agile!

View days, times, and locations on the Nonni's Eats & Sweets Facebook page during Restaurant Week! Search: Nonnis-Eats-Sweets-LLC



Restaurant Week Promotion

— Take Out —

10% OFF \$10 OR MORE

P2 @ WOOLEN MILL

3416 Martinsburg Pike, Clear Brook, VA 22624

URL BullontheRun.net **FACEBOOK:** @paladinwoolenmill

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT

DAYS*

	MONDAY
	TUESDAY
Х	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
X	SUNDAY

HOURS*

4 - 10pm	WEDNESDAY & THURSDAY
4 - 11pm	FRIDAY
Noon - 11pm	SATURDAY
11am - 4pm	SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

First Course

— Choose One —

Street Corn Arancini blistered corn fried risotto ball, whipped cotija cheese, chili lime season **Ham & Cheese Pastry** puff pastry, ham, cheddar, bacon, southwest ranch

Second Course

— Choose One —

Maple-Brined Pork Chop collard greens, sweet potato-corn cake, apple butterP2 Shepherd's Pie ground beef & pork, carrots, onions, celery, corn, peas in rich gravy, topped with potato au gratin

Third Course

— Choose One —

Shirley Temple Creme Brulee

Maple Cheesecake Eggroll candied bacon

\$30





PACO'S TACOS

1518 Martinsburg Pike, Winchester, VA 22603

FACEBOOK: @pacostacosva

PROMOTION AVAILABLE FOR

	DINE IN
Χ	TAKE OUT

DAYS*

Χ	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
Χ	SUNDAY

HOURS*

•••••	· · · · · · · · · · · · · · · · · · ·
9:30am - 8pm	MONDAY - SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

SUPER TACO COMBO

Four Tacos of Your Choice

Housemade Tortilla Chips with dip

— Choose from Pico de Gallo or Tuna Salad

Beverage soda or water

\$15

PALADIN BAR & GRILL

181-A Warrior Dr., Stephens City, VA 22655

URL BullontheRun.net **FACEBOOK:** @paladinbarandgrill

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT

DAYS*

······	
	MONDAY
	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
	SUNDAY

HOURS*

4 - 10pm	WEDNESDAY & THURSDAY
4 - 11pm	FRIDAY
noon - 11pm	SATURDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

First Course

— Choose One —

Oyster Chowder select oysters, mirepoix, potato, cream, cinnamon creme fraiche crostini

Black Eyed Pea Fritter hot pepper sauce, cool mint sauce

Cheesy Sausage Balls sweet chili aioli

Second Course

— Choose One —

Braised Pork Shank collard greens, blistered tomatoes, potlikker, torn noodles **Caribbean Jerk Half Chicken** coconut milk, stewed vegetables, rice **Stuffed Acorn Squash** rice, apples, pecans, dried fruits, goat cheese

Third Course

— Choose One —

Chocolate Eclair Cake
Sticky Coconut Rice Balls berry sauce

\$35





PAN D ENDZ

7451 Main St., Middletown, VA 22645

URL PanDEndzVA.com **FACEBOOK:** @pandendzva

PROMOTION AVAILABLE FOR

Χ	DINE IN (limited seating available)
Х	TAKE OUT

DAYS*

Χ	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
Χ	SUNDAY

HOURS*

	
8am - 8pm	TUESDAY - FRIDAY
9am - 9pm	SATURDAY
9am - 8pm	SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

MEALS — Served with two sides & beverage | Sides: rice & beans, steamed vegetables, mac & cheese, mashed potatoes, plantains

Monday

Jerk Chicken (\$10) Curry Chicken (\$10) Stew Chicken (\$10)

Tuesday

Jerk Chicken (\$10) Curry Chicken (\$10) Oxtail (\$20)

Wednesday

Jerk Chicken (\$10) Curry Goat (\$15) Stew Chicken (\$10) Ackee & Saltfish (\$20)

Thursday

Jerk Chicken (\$10) Curry Chicken (\$10) Peppered Steak (\$15)

Friday

Jerk Chicken (\$10) Curry Goat (\$15) Oxtail (\$20)

Saturday

Jerk Chicken (\$10) Oxtail (\$20) Baby Back Ribs-Half Rack (\$15) Jerk Pork (\$15)

Sunday

Jerk Chicken (\$10) Curry Chicken (\$10) Baby Back Ribs-Half Rack (\$15)

OTHER

- Soups (\$5) Chicken Available M, T, F, S Red Bean Available W, Th, Su
- Jerk Wings (\$5) Available F, S, Su
- Jerk Chicken Flat Bread (\$5) Available Every Day
- Veggie Loaf (\$5) Available Every Day

BACK TO MAIN LIST

SHAFFER'S BBQ

8140 Valley Pike, Middletown, VA 22645

URL Shaffersbbq.com

FACEBOOK: @ShaffersBBQPalace

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT

DAYS*

	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
	SUNDAY

HOURS*

	TUESDAY - SATURDAY
The state of the s	•

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

Family Meal Special

— \$5 off any family meal

Sandwich Special

— Buy one sandwich, get a second sandwich for 50% off





TAQUERIA GUADALAJARA

1181 Front Royal Pike, Winchester, VA 22602

URL GuadalajaraVA.com

FACEBOOK: Search: Taqueria Guadalajara

PROMOTION AVAILABLE FOR

Χ	DINE IN
	TAKE OUT

DAYS*

Χ	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
X	SUNDAY

HOURS*

11am - 8pm	MONDAY - THURSDAY
11am - 9pm	FRIDAY & SATURDAY
11am - 6pm	SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

First Course

— Choose One —

Fresh Guacamole fresh avocado dip

Shrimp Ceviche shrimp cooked in lime juice, pico de gallo, avocado slice

Second Course

— Choose One —

Midnight Tacos two crunchy brisket tacos, cilantro, onion, chihuahua cheese **Molé Enchiladas** two tortillas, smoky chipotle chicken, smothered in family molé recipe **Naked Chile Relleno** poblano pepper, chihuahua cheese, local blue oyster mushrooms

Third Course

— Choose One —

Coconut Flan

Mango Mousse

\$30

TASTE OF INDIA

1060 Millwood Pike, Winchester, VA 22602

URL WinchesterTasteofIndia.com

FACEBOOK: Search: Taste of India

Winchester

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT

DAYS*

	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
Χ	SUNDAY

HOURS*

11am - 2:30 pm & 5pm - 9:30pm	TUESDAY - SUNDAY
----------------------------------	------------------

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

First Course

— Choose One —

Vegetable Samosa

Vegetable Pakora

Onion Bhajia

Second Course

— Choose One —

Navrataan Korma vegetarian

Saag Paneer vegetarian

Vegetable Tikka Masala vegetarian

Chicken Madras

Karahi Lamb

Chicken Tikka Masala

Third Course

— Choose One —

Rice Pudding

Gulab Jamun

Bread

— Choose One —

Naan Basil Naan Garlic Naan

\$35





VAULT & CELLAR

7843 Main St., Middletown, VA 22645

URL the Vault And Cellar.com

FACEBOOK: @vaultandcellar

PROMOTION AVAILABLE FOR

Χ	DINE IN
	TAKE OUT

DAYS*

	MONDAY
	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
	SUNDAY

HOURS*

;	
5pm - 11pm WEDNESDAY - SATURDA	

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

First Course

— Choose One —

Boiled Peanuts dusting of sumac (vegan, gluten free)

Appalachian Egg Rolls pickled collard greens, Virginia ham, carrot, spring onion, bourbon honey mustard

Buttermilk Biscuits whipped butter, hot honey

Grilled Cabbage Steak sweet onion agrodolce, pecans (vegan, gluten free)

Second Course

— Choose One —

Wild Boar Sausage roast sweet potatoes, brussel sprouts, dried cranberries, honey and grain mustard sauce

Fried Catfish Appalachian blue barley berries, boom boom sauce, herb salad

Black Walnut Pesto spaghetti squash, basil, garlic, pepitas, oyster mushrooms, Vidalia onion (vegan, gluten free)

Vault Burger smoked cheddar, lettuce, onion, bacon, apple butter, brioche bun from Flour & Water

Third Course

— Choose One —

Bread Pudding candied pecans, drunken golden raisins, bourbon caramel, vanilla ice cream

Bourbon Apple Crisp oatmeal, brown sugar, whipped cream

Paw Paw Custard toasted coconut flake

\$35

Tax & gratuity not included



FREDCOEATS.COM

WEST OAKS FARM MARKET

4305 Middle Rd., Winchester, VA 22602

PROMOTION AVAILABLE FOR

Χ	DINE IN
Χ	TAKE OUT
DAYS*	
Χ	MONDAY
Χ	TUESDAY
Χ	WEDNESDAY
Χ	THURSDAY
Χ	FRIDAY
Χ	SATURDAY
Χ	SUNDAY

HOURS*

	
8am - 6pm	MONDAY & TUESDAY
8am - 9pm	WEDNESDAY - FRIDAY
8am - 5pm	SATURDAY
Noon - 4pm	SUNDAY

^{*} Days and hours are current at the time of release, and are subject to change based on weather and other unpredictable factors. Check for updates on the restaurant's Facebook page or call ahead to confirm.

APPETIZERS

Santa Fe Chicken Eggrolls southwest sauce (\$5)
 Veggie Potstickers sweet thai chili sauce (\$5)
 BBQ Pork Nachos slow roasted pulled pork, melted cheese blend, house made Pico, jalapenos, crema drizzle (\$10)

ENTREES

Spicy Chicken Philly pulled chicken, grilled onions and peppers, jalapenos, melted pepper jack, chipotle mayo — served with side and drink (\$15)

Skywalker Burger West Oaks 1/3 lb beef burger, American cheese, bacon, fried mac n cheese bites, dill pickles, BBQ sauce — served with side and drink (\$15)

Korean Pork Tacos three tacos topped with pork, pickled onions, bacon, and gochujang drizzle — served with side and drink (\$15)

Caprese Panini mozzarella, arugula, roasted tomato, and pesto — served with side and drink (\$15)

Beet & Orange Salad roasted beets, candied walnuts, orange wedges, goat cheese crumbles, on bed of spinach, blood orange vinaigrette — served with drink (\$15)

DESSERT

Hot Fudge Brownie Sundae warm homemade brownie, split open and filled with premium vanilla ice cream, covered with creamy hot fudge, whipped cream and cherry (\$5)

English Toffee Cheesecake rich homemade cheesecake, baked with chunks of English toffee, served with a caramel drizzle (\$5)





FREDCO EATS FREDERICK COUNTY, VIRGINIA



FredCo Eats is looking for your BEST Restaurant Week photos!

- Snap pics of your FredCo Eats Restaurant Week experience!
- Share them on Facebook and/or Instagram with #FredCoEatsRW
- Be entered to win FredCo Eats prize packs!
- Remember to tag the restaurant and FredCo Eats! Don't forget to set your posts to public so we can see them!
- Winners will be announced on the FredCo Eats Facebook and Instagram pages the week of February 14.

FredCoEats.com #FredCoEats #FredCoEatsRW



FredCoEats.com